

MANAGING TRAUMATIC STRESS

Dr Michelle O'Sullivan Consultant Clinical Psychologist Andrew Dickinson

Regional Manager, GB Railfreight

What to expect



Practical steps managers can take before, during and after an event, to reduce the risk of mental ill-health



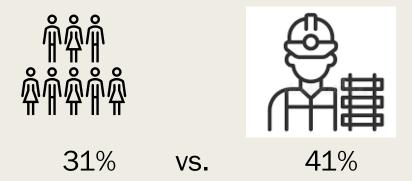
How managers can protect themselves from burn out and vicarious trauma when supporting teams



Q&A

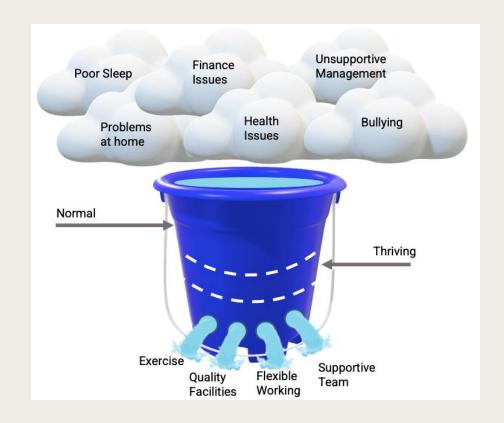
What is 'trauma' & how common is it in the rail industry?

A natural emotional response to a terrible event, such as death of a person, accidents at level crossings, and work-related violence. A common an experience



What you can do <u>before</u> an event

- a. Day to day management of stressors
- b. Keep an eye out for those under pressure and new joiners
- c. Create community/supportive environment
- d. Training people do they practically know what to do? What are the procedures for your common risks? Schedule a team refresh?



What you can do <u>during</u> an event

Get yourself in the right headspace to manage:

■ Journey On Site

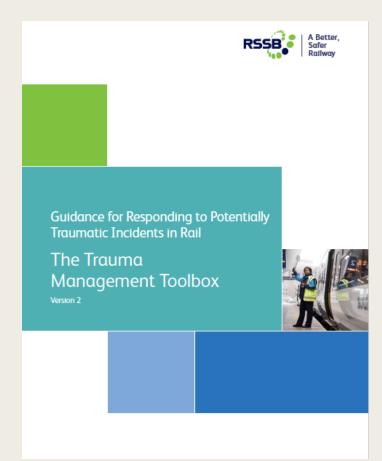
■ The Train Manager The Train

■ Control Network Rail/BTP

■ People Receiving the train Relief

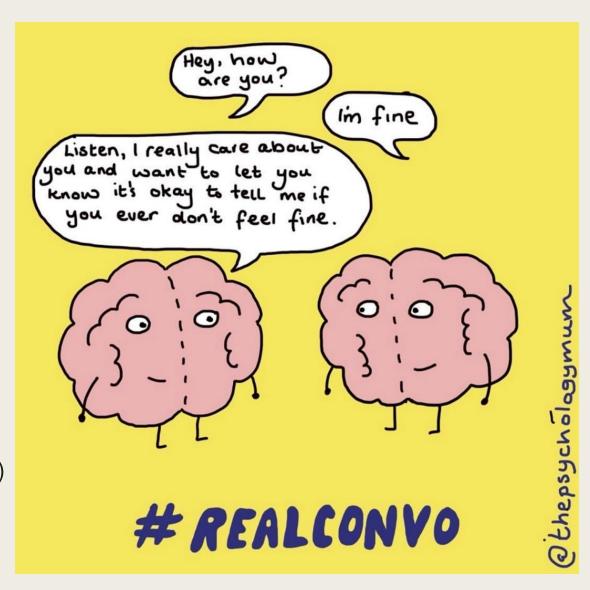
■ The Train Manager Leaving Site

What are the procedures for your common risks? Schedule a team refresh? Operational preparation is psychological preparation!

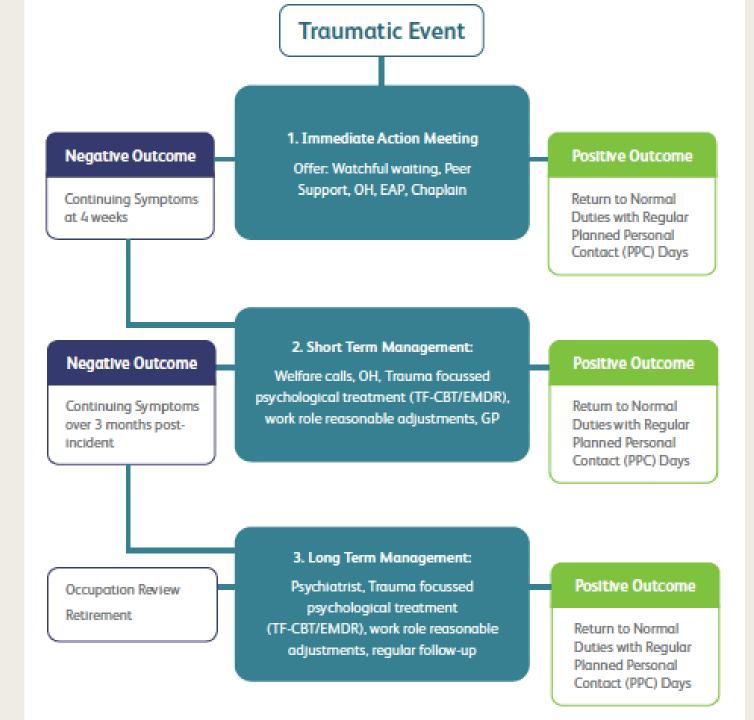


What you can do after an event

- Check-ins: everyone is different...
- How can I make your life easier right now?
- I'm available to talk if you want to
- I'm here for you
- What's been going on for you this week?
- How are you sleeping?
- How's your football/gardening/walking going?
- What's helping you feel like yourself?
- Space to chat through their experience (or not!)



Longer-term follow-up



Common signs of distress at work

Physical Signs

- Fatigue
- Changes in sleep patterns
- Headaches
- Chest or throat pain
- Indigestion or upset stomach
- Appetite and weight changes
- Joint and back pain
- Visible tension or trembling
- Sweating
- Constantly feeling cold

Psychological Signs

- Mood changes
- Tearfulness
- Increased sensitivity
- Difficulty relaxing
- Loss of humour
- Loss of motivation
- Indecision
- Difficulty taking information in
- Lapses in memory
- Distraction or confusion
- Illogical or irrational thought processes
- Suicidal thoughts
- Responding to experiences, sensations or people not observable by others

Behavioural Signs

- Changes in relationships with colleagues
- Irritability
- Anger or aggression
- Over excitement or euphoria
- Restlessness
- Withdrawal
- Disengaging
- Repetitive speech or activity
- Changes in performance
- Uncharacteristic errors
- Taking on too much work
- Working far longer hours
- Lateness, leaving early or long lunches
- Increased smoking or drinking
- Sickness absence

Your own PPE

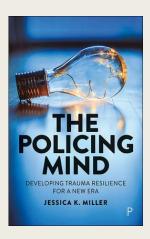
- Know your own stress bucket!
- Immediately after: take a moment to find your feet
- Remember, you are part of a team and not responsible for everything!



Where to get support

Through work:

- Occ Health/HR (ask for trauma focussed therapy! TF-CBT/EMDR)
- Check out your local Employee Assistance Programme
- Ask your trade union colleagues/wellbeing champions/TRiM practitioners



Outside work:

- www.railwaymission.org
- https://www.rssb.co.uk/what-we-do/key-industrytopics/health-and-wellbeing/mental-wellbeing
- GP
- https://www.nhs.uk/service-search/mentalhealth/find-a-psychological-therapies-service/
- https://www.nhs.uk/nhs-services/mental-health-services/
- Samaritans tel: 116 123
- Mind Infoline tel: 0300 123 3393 (or text 86463)

Your role as a manager

Being present for your team member

Normalising reactions

Monitoring recovery post-event

Bridging with support

Knowing your boundaries

Recognise the impact of this type of event on yourself

Take good care of yourself

Access support if needed